

Fall semester –	term 1 and 2			
Course title	International Business Relations			
Course code	N/A			
Faculty	Business, Finance and Law			
Language of	English			
instruction				
Cycle	First cycle/undergraduate/Bachelor level			
Location	□Rotterdam, ⊠The Hague, □Delft, □Alkmaar, □Haarlem, □Diemen			
ECTS (total 30)	Code	Subject Title	ECTS	
	1017EXVCCZ	Value Creation and Competition	5	
	1017EXCRMZ	International Credit Risk Management	4	
	1017EXIBGZ	International Business Game	6	
	1017EXIVNZ	Innovation	4	
	1017EXGBFZ	Trends in Global Business and Finance	3	
	1017EXEMSZ	Emerging Markets	4	
	1017EXSUSZ	Sustainability	4	
Course Content	For an impression	on of the programme and other activities also	visit:	
	International Bu	siness Relations - YouTube		
	Part 1 (sept-nov)			
	Value Creation o	nd Competition		
		Value Creation and CompetitionYou will start by studying business models and tools to analyze the external		
	environment of companies. After this you will carry out empirical research into			
	the business models of a (self-chosen) company that operates on a global scale. You will write a report based on the research and take a written exam.			
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	International Credit Risk Management			
		ies, credit risk management is a vital part of the f	financial	
		learn how international companies select creditw		
		e on payment conditions and use other tools to m	•	
	risk of non-payme	ent or late-payment. In different assignments you	will analyze	
	the credit manage	ement performance of existing companies and of	fer advice in	
	your role as credi	t management consultant.		
	International Busi			
		s you will manage an international smartphone of		
	an online management simulation game. Your goal is to win the game by taking smart decisions that allow you to reach your (financial) targets. Decisions will be made in areas like Marketing, Finance, HR, Logistics.			
	-	ompetition with other companies your manageme		
	will have to respon	d to major 'events'. This could be the opening up	of a new	



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market, an economic crisis or political turmoil. Assignments related to these
events will allow you to score additional points. At the end of the game you will
evaluate your performance, formulate a strategy for the future and hold an
investor pitch for potential shareholders.



Part 2: (nov -jan)

Innovation

Innovation is a major driver of change in many industries and can destroy the business models of existing companies. Your goal will be to identify the major risks and opportunities created by business model innovation in an industry of your choice. You will do empirical (group) research, and give strategic advice in the form of a TEDX-style video presentation.

Trends in Global Business and Finance

The world of business and finance is changing rapidly. Student who specialize in modern business studies, should be aware of these changes and trends and develop knowledge and understanding. This module focuses on recent trends that affect modern business and finance. After an introduction and overview of the trends in business and finance, students choose two trends and relate these developments to an existing company.

Techniques offered in this module consist of basics of research, scenario analysis, cost benefit analysis, economic essay writing, presentation skills.

Emerging Markets

Emerging markets typically attract western producers and exporters for the available potential growth opportunities. What can an organization expect when going to these markets? Can you find and capture the value? What are the uncertainties? We will discuss the markets, communication, and negotiation experiences. Financial and cultural preparation for the otherwise unknown.



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	Sustainability		
	Companies must organize their business in a sustainable way. It is not just		
	production, but the whole process of value creation. The term 'craddle to		
	craddle' is used in this respect. In this module sustainable economic growth of		
	companies is the topic of study.		
Learning	Learning outcome 1 (Strategic Management):		
Outcomes	Facilitate insight in the external environment of an organization and advise		
	(line) management with the aim of making the correct business decisions.		
	Modules: Value Creation and Competition, Emerging Markets, Global Trends		
	in Business and Finance		
	Learning outcome 2 (Performance Management):		
	Learning outcome 3 (Performance Management): Select applicable methods for analysis aimed at making the right management		
	decisions for an organization.		
	Modules: International Business Game, Innovation, Sustainability		
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	Learning Outcome 4 (Governance, Risk, Compliance):		
	Give advice about the design of information systems and business processes		
	of an organization aimed at managing risk.		
	Module: International Credit Risk Management		
	Learning Outcome 5 (Finance):		
	Give advice about financial issues, taking into account fiscal aspects and		
	financial risks. Module: International Credit Risk Management		
Lecturer(s)	Coordinator/lecturer: Twan Franken: twan.franken@inholland.nl		
	Other lecturers: Rob van Wordragen, Kitty Lau, Jeroen Triesscheijn, Arnold Roozenbeek.		
	International Coördinator BFL: Irina Rasseino irina.rasseino@inholland.nl		
Mode of	General: An (optional) study trip to Berlin is part of the programme as are		
delivery,	guest lectures and company visits.		
planned	 Value Creation and Competition: (guest) lectures, self-study 		
activities and	International Credit Risk Management: (guest) lectures, Cashgame, self-		
teaching	study		
methods	International Business Game: on-line Business game, lectures Intercultural Communication.		
	Innovation: lectures, presentation workshops, group research		
	Trends in Global Business and Finance: (guest) lectures, self-study		
	Emerging Markets:(guest)lectures, self-study		
	Sustainability: (guest)lectures, self-study		



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Prerequisites	A good command of the English Language		
and co-			
requisites (if			
applicable)			
Recommended	License fee Business Game		
or required	Gassmann, e.a., The Business Model Navigator, FT Publishing 2014, ISBN		
reading and/or	978-1-292-06581-6		
other learning	All other material is provided in digital form on Moodle		
resources/tools			
Assessment	Value Creation and Competition - written exam		
methods and	 International Credit Risk Management - written assignment and consultation 		
criteria	 International Business Game - written assignments and presentation 		
	 Innovation - TEDx video, oral assignments in class 		
	 Trends in Global Business and Finance - written exam 		
	Emerging Markets - written exam		
	Sustainability - assignments		